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DCI/RM 80-2245
01 April 1980

MEMORANDUM FOR: Deputy to the DCI for Resource Management

VIA: (S/7/8/10) Acting Director, Program Assessment Office

FROM: [] Program Assessment Office

SUBJECT: Major General Forsman's Visit, 02 April 1980

REFERENCE: PAO Memorandum, dated 27 Mar. 1980,
Subject as Above

OSD HAS NO OBJECTION TO DECLASSIFICATION AND RELEASE.

1. Action Requested: None. Purpose of this memorandum is to provide you additional information on Major General Forsman's visit of 02 April 1980. (U)

2. Background:

a. Reference indicated that General Forsman may wish to discuss the "ACE Operational Intelligence Requirements" study with you.

b. Reference also pointed out that DIA would be providing me additional background information on the study prior to General Forsman's visit. (U)

3. Discussion:

a. Yesterday I received the three items which EUCOM had asked DIA to send us in anticipation of the meeting.

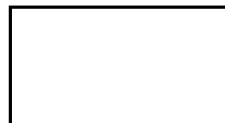
b. Attachment 1 provides a point paper on the study.

c. Attachment 2 is a representative volume of the seven volume set. It provides sample "statements of operational intelligence requirements" for you to review.

d. DARPA arranged for [] to conduct a feasibility study for EUCOM. [] study was focused on selecting a data management system and building a data base structure for the EUCOM project. Attachment 3 provides a summary statement of what [] has proposed for Phase II of the study. (U)

Attachments

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ACE OPERATIONAL INTELLIGENCE REQUIREMENTS

SACEUR (Gen Haig) in August 1980 directed a single review to determine the specific requirements for intelligence at each major operational decision point in NATO/ACE. Under HQ USEUCOM lead, an international team of SHAPE and US officers surveyed 55 ACE HQ in 1979 and developed over 3000 commanders/operators information needs. These needs have been in turn converted to over 10,000 intelligence collection requirements. This massive data base must be automated to perform necessary collation updating and processing, and subsequent transferral to SHAPE in FY 80. USEUCOM has been given funds by two DoD elements: (1) DARPA, 75K, as part of a [] for a future system. The 75K was for a feasibility study which was successfully completed in Dec 79. (2) DA-TRADOC-TCATA, 100K, as part [] for FY 80 Exercise Post Oak II. The exercise needed intelligence requirements of 11 ACE HQ, and some 20 percent of the data base was processed for program application. Additional funds needed in FY 80: 300K for placing the remaining 80 percent of the data base into an application program, using contractor support.

ACE OPERATIONAL INTELLIGENCE REQUIREMENTS (U)

(C) SUMMARY: In response to a number of theater and national initiatives to improve intelligence support to NATO, SACEUR in August 1978 directed a single review to determine the specific requirements for intelligence at each major operational decision point in ACE. Efforts are now centered on conversion of Operational Intelligence Requirements (OIR) to Intelligence Collection Requirements (ICR). The scheduled completion date for the OIR and ICR development phase (Phase I) is 1 November 1979. Phase II involves development of ADP processing capability, with completion scheduled for approximately April 1980. FY 80 Funds of approximately 300K are needed to complete Phase II. Phase III is the annual update under SHAPE directive.

(C) BACKGROUND:

- SACEUR directed.
 - Develops a comprehensive and detailed description of ACE Commanders' intelligence requirements.
 - 55 NATO HQs including U.S. Corps surveyed.
- OIR-ICR translation continues with completion of Phase II now set for 1 November.
- Phase II (Automation into a data management and analysis system of 55 HQs info needs) started.
 - NATO/Military Committee members volunteered to explore ways of obtaining ADP support during August 1978 Steering Group-Meeting.
 - ° Only response to date from U.S.
- EUCOM given funds by two DoD agencies who need automated use of the data.
 - DARPA: 75K
 - ° Part of contract for future system; needed requirements 25X1

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- ° Contract for data base structure system development, installation (on WHMCCS system in EUCOM and SHAPE) and demonstration of sample.

- ° Finish December 1979.

-- Army Training and Doctrine Command: 100K

- ° Part of contract (Lockheed) for FY 80 exercise POST OAK II; needed requirements for 13 NATO HQs.

- ° Will use system model (above)

-- Initiatives are continuing in effort to obtain additional FY 80

funds for ADP support: need 300K.

- ° USEUCOM recognized from outset of effort that ex-theater resources must be applied to obtain optimum use of data.

- °° No Fy 80 EUCOM Funds available or allocated.

- °° Theater ADP resources limited.

- °° Extensive analysis of data required.

- ° OSD, JCS and Services advised of support requirements in 1978.

- °° Responses were uniformly favorable.

- °° Verbal assurances of funding support received.

- °° Primary statements of support made by ODUSD(IP) and OASD(C3I).

- °° Current funding (DARPA and DA) will extend only to January-February 1980.

- °°° 80% of data will not be loaded.

- °°° Will not provide more sophisticated application modules

- (comparisons of requirements and collection system

- capabilities, dissemination needs at echelons of command, communications/ADP processing definitions, etc.).

°°° Maintenance of program momentum requires early funding.

°°° Particularly required to insure continued NATO role.

°°° U.S. applications dependent upon completion of U.S.
program.

= Funding requirement.

-- Additional FY 80 funds: 300K

° Need to automate remaining 42 NATO HQs requirements/data
(contract support).

° Will permit loading of this data with basic retrieval routines.

-- Annual follow-on funds for updating: 50K in FY 81-84
(contract support).



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